FORM 10-Q
/ X / QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 1995
OR
/ / TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ Commission File No. 0-18492

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                DIGITAL SOLUTIONS, INC.
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(Exact name of registrant as specified in its charter)
New Jersey
(State or other jurisdiction of incorporation or organization)

4041-F Hadley Road, South Plainfield, NJ (Address of principal executive offices)

Registrant's telephone number, including area code: (908) 561-1200
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\begin{array}{ll}
\mathrm{Ye} & \text { No } \\
--- & \text { - }-2
\end{array}
$$

13,759,464 Common Shares, par value $\$ .001$ per share were outstanding as of June 30, 1995.

## DIGITAL SOLUTIONS, INC

June 30, 1995

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| ASSETS | June 30, (unaudited) | $\begin{gathered} \text { September } 30, \\ 1994 \end{gathered}$ |
| :---: | :---: | :---: |
| Current assets: |  |  |
| Cash | \$ 285,000 | \$ 178,000 |
| Accounts receivable, net of allowance <br> for doubtful accounts of $\$ 123,000$ at June 30, 1995 and \$99,000 at September 30, 1994 | 5,912,000 | 2,592,000 |
| Current portion of notes due from officers (Note 3) | 702,000 | 140,000 |
| Deferred tax asset | 300,000 | 300, 000 |
| Other current assets | 1,128,000 | 500, 000 |
| Total current assets | 8,327,000 | 3,710,000 |
| Equipment and improvements: |  |  |
| Machinery and equipment | 2,708,000 | 2,231,000 |
| Leasehold improvements | 177,000 | 177,000 |
|  | 2,885,000 | 2,408,000 |
| Less accumulated depreciation and amortization | 1,984,000 | 1,861,000 |
|  | 901, 000 | 547, 000 |
| Deferred tax asset, net of current portion | 300,000 | 300,000 |
| Goodwill, net of amortization (Note 2) | 5,260,000 | 2,852,000 |
| Other assets | 1,391, 000 | 318,000 |
|  | \$16,179,000 | \$7,727, 000 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

Current liabilities:
Revolving loan payable (Note 6)
Current portion of long-term debt
Accounts payable
Accrued expenses and other current liabilities
Total current liabilities
Subordinated debt (Note 4)
Long term debt, net of current portion
Other liabilities
Total liabilities

| $\$ 3,130,000$ | $\$ 1,010,000$ |
| ---: | ---: |
| 644,000 | 165,000 |
| 964,000 | 493,000 |
| $2,165,000$ | 896,000 |
| -----------9 |  |
| $6,903,000$ | $2,564,000$ |
|  |  |
| $1,887,000$ | -- |
| 566,000 | 38,000 |
| 55,000 | 69,000 |
| -------- | ------- |
| $9,411,000$ | $2,671,000$ |

Shareholders' equity
Common stock

| 14,000 | 12,000 |
| :---: | :---: |
| 8,081,000 | 6,839,000 |
| $(1,127,000)$ | $(1,795,000)$ |
| 6,968,000 | 5,056,000 |
| \$16, 379, 000 | \$7,727, 000 |


|  | Three Months Ended June 30, |  |
| :---: | :---: | :---: |
|  | 1995 | 1994 |
| Operating revenues | \$ 19,841, 000 | \$ 10, 849,000 |
| Direct costs | 18,141, 000 | 10,017,000 |
| Gross profit | 1,700,000 | 832,000 |
| Selling, general and administrative | 1,547,000 | 768,000 |
| Net income from operations | 153,000 | 64,000 |
| Other credits (charges): <br> Interest and other income <br> Interest expense | $\begin{gathered} 32,000 \\ (100,000) \end{gathered}$ | $\begin{gathered} 16,000 \\ (29,000) \end{gathered}$ |
|  | $(68,000)$ | $(13,000)$ |
| Income before income taxes | 85,000 | 51,000 |
| Income tax benefit/(expense) | 61,000 | 93,000 |
| Net income | \$ 146,000 | \$ 144,000 |
| Net income per common share | $\text { \$ } 0.01$ | \$ 0.01 |
| Weighted average number of common shares outstanding | 14,619,580 | 14,152,977 |

See notes to consolidated financial statements.

DIGITAL SOLUTIONS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)

|  | Nine Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1995 |  | 1994 |
| Operating revenues | \$ | 52,468, 000 | \$ | 26,335, 000 |
| Direct costs |  | 47,709,000 |  | 24,092,000 |
| Gross profit |  | 4,759,000 |  | 2,243,000 |
| Selling, general and administrative |  | 4,035,000 |  | 1,929,000 |
| Net income from operations |  | 724,000 |  | 314,000 |
| Other credits (charges): <br> Interest and other income <br> Interest expense |  | $\begin{gathered} 189,000 \\ (227,000) \end{gathered}$ |  | $\begin{gathered} 23,000 \\ (55,000) \end{gathered}$ |
|  |  | $(38,000)$ |  | $(32,000)$ |
| Income before income taxes |  | 686,000 |  | 282,000 |
| Income tax benefit/(expense) |  | $(18,000)$ |  | 293,000 |
| Net income | \$ | 668, 000 | \$ | 575,000 |
| Net income per common share | \$ | 0.05 | \$ | 0.04 |
| Weighted average number of common shares outstanding |  | 14,729,275 |  | 12,399,782 |

See notes to consolidated financial statements.

## CONSOLIDATED STATEMENT STOCKHOLDER'S EQUITY

## FOR THE PERIOD ENDED JUNE 30, 1995

(unaudited)
Balance, September 30, 1994
Exercise of options in connection with employee
stock option plan.
Stock issued to satisfy debt on acquisition of
Staff Rx to Rads (the sellers)
Expenses related to private placement of common stock
Stock issued to satisfy debt on acquisition of Turnkey Servcies, Inc
a Southwest leasing company
Stock reduced on acquisition of The Alternative Source

Net income
Balance June 30, 1995

| Common Stock |  |  |  |
| :---: | :---: | :---: | :---: |
| Shares |  | Additional |  |
| Issued |  | Paid-in |  |
| (Retired) | Amount | Capital | Deficit |
|  |  |  |  |
| 12,125,753 | 12,000 | 6,839,000 | (1, 795, 000 |
| 1,266,596 | 1,265 | 737,000 |  |
| 360, 000 | 360 | $\begin{gathered} 743,000 \\ (164,000) \end{gathered}$ |  |
| 68,205 | 68 | 166,000 |  |
| $(106,508)$ | (106) | $(240,000)$ |  |
| - | - | - | 668,000 |
| 13,714, 046 | 13,587 | 8,081, 000 | $(1,127,000)$ |
| ========== | ====== | ======== | ========== |

See notes to consolidated financial statements

## CONSOLIDATED STATEMENTS OF CASH FLOWS

 (UNAUDITED)|  | Nine Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1995 |  | 1994 |
| Cash Flows from Operating Activities: |  |  |  |  |
| Net Income | \$ | 668,000 | \$ | 575,000 |
| Adjustments to reconcile net income (loss) to net cash used in operating activities: |  |  |  |  |
| used in operating activities: <br> Deferred income taxes |  | 18,000 |  | (300, 000 ) |
| Depreciation and amortization |  | 339, 000 |  | 198,000 |
| Provision for doubtful accounts |  | 24,000 |  | 16,000 |
| Amortization of rent deferral |  | (21, 000) |  | $(21,000)$ |
| Changes in operating assets and liabilities |  |  |  |  |
| Increase in accounts receivable |  | $(3,466,000)$ |  | $(890,000)$ |
| Increase in other assets |  | $(1,158,000)$ |  | (492, 000) |
| Increase in notes due from officers (Note 3) |  | $(542,000)$ |  |  |
| Increase in accounts payable, accrued expenses and other current liabilities |  | 2,305,000 |  | 1,004,000 |
| Net cash used in operating activities |  | $(1,833,000)$ |  | 90,000 |
| Cash flows from Investing Activities: |  |  |  |  |
| Purchases of equipment and improvements |  | (411, 000) |  | (177, 000) |
| Collections on note receivable |  | -- |  | 109,000 |
| Acquisition of Businesses |  | $(2,229,000)$ |  | (871, 000 ) |
| Net cash used in investing activities |  | $(2,640,000)$ |  | $(939,000)$ |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from stock options exercised |  | 737,000 |  | 189, 000 |
| Principal payments on long-term debt |  | 1,887,000 |  | 600,000 |
| Net proceeds from subordinated debt |  |  |  |  |
| Expenses related to issuance of common stock |  | $(164,000)$ |  |  |
| Net borrowings from (payments to) line of credit/factor |  | 2,120,000 |  | $(80,000)$ |
| Payment of dividends on preferred stock |  | -- |  | $(98,000)$ |
| Net cash provided by financing activities |  | 4,580,000 |  | 611,000 |
| Net increase/(decrease) in cash |  | 107,000 |  | $(238,000)$ |
| Cash at beginning of period |  | 178,000 |  | 997,000 |
| Cash at end of period |  | \$ 285,000 |  | 759,000 |
| Supplemental Disclosures of Cash Flow Information: Cash paid during the period for: |  |  |  |  |
|  |  |  |  |  |
| Interest | \$ | 125,000 | \$ | 49,000 |

See notes to consolidated financial statements.

The accompanying unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions for Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments
(consisting only of normally recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine month period ended June 30, 1995 are not necessarily indicative of the results that may be expected for the year ended September 30, 1995. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form $10-\mathrm{K}$ for the year ended September 30, 1994.

NOTE 2: ACQUISITIONS
On November 21, 1994, the Company acquired certain assets of several affiliated contract staffing firms through the Company's wholly owned subsidiary DSI-Staff Rx , Inc in exchange for $\$ 200,000$ in cash and a promissory note for $\$ 1,300,000$. In addition the Company incurred approximately $\$ 636,000$ in costs associated with this acquisition. The Company recorded goodwill of approximately $\$ 1,766,000$, which is being amortized over 20 years. The acquisition was accounted for under the purchase method of accounting.

In March, 1995, the Company issued 360,000 shares of its common stock which was valued at $\$ 743,000$. This was used to satisfy part of the aforementioned promissory note. The balance was paid in cash.

In January, 1995, the Company purchased certain assets of Physicians Unlimited for $\$ 46,000$ in cash. This acquisition was consolidated with DSI-Staff Rx, Inc. which compliments the business by staffing physicians in the medical field. The cost of the acquisition is being amortized over 20 years.

In May, 1995, the Company, through its subsidiary, DSI Staff
Connxions-Southwest, purchased certain assets of an employee leasing company
located in El Paso, Texas, Turnkey Services, Inc. The assets acquiered include the customer lists and all owned and leased assets utilized by Turnkey in its business operations subject to interest of equipment lessors. In consideration for the assets and noncompetition agreements, the Company paid to Turnkey $\$ 784,000$ in cash and issued common stock in the amount of $\$ 166,000$. In addition, the Company expects to incur an additional \$200,000 in transaction costs for a total price of $\$ 1,150,000$.

## NOTE 3: NOTES DUE FROM OFFICERS

In March, 1995, certain officers exercised 523,532 stock options from the Management Options Plan for a total purchase price of $\$ 556,000$ at an option price of $\$ 1.0625$. In exchange the officers issued a one year promissory note for the total purchase price at $8 \%$ per annum, secured by the shares purchased

NOTE 4: SUBORDINATED DEBT

In January,1995, the Company completed a private placement offering to accredited investors of units consisting of a $\$ 50,000$ principal amount convertible subordinated note and a warrant to purchase 5,000 shares of the Company's common stock. The exercise price of the warrant is $\$ 2.59$ per share which was the price of common stock at the date of the offering. The notes bear interest, to be paid semi-annually, at $12 \%$ per annum. Unless redeemed, the notes are convertible at any time from the first closing, at the option of the holder, into such number of shares of common stock as shall equal the principal amount of the note divided by $70 \%$ of the average closing bid price for the thirty consecutive trading days immediately preceding the date of conversion, subject to certain anti-dilution adjustments.

Total proceeds of $\$ 1,887,000$ were used in part to re-pay the Company's promissory note issued in connection with the Staff-Rx acquisition previously reported as well as the Company's working capital requirements.

## NOTE 5: SUBSEQUENT EVENT

On July 27, 1995, the Company's stockholders approved an increase in the number of "authorized" shares from 20 million to 40 million. This was requested to provide the Company with 'contingent' shares required to collateralize prospective debt financing for acquisitions and working capital needs.

The Company has entered into a new Worker's Compensation minimum premium agreement with a nationally recognized insurance carrier. As part of this program, the Company will share in any 'claims not paid' pool. As a result of this arrangement, Management will reduce costs for its workers' compensation expense periodically, by estimating expected claims against premiums collected and establish a reserve for unpaid claims. This reserve is periodically reviewed by the Company's risk management department and the carrier and adjusted based upon the claims information available.

The Company recently re-negotiated its line of credit with a major New Jersey bank which increased its credit line to $\$ 3.5$ million collateralized by the Company's accounts receivable. The additional credit line was used to fund the working capital needs of the Company and the acquisition of Turnkey Services, Inc. mentioned in Note 2.

## Results of Operations

The Company's operating revenues for the three months ended June 30, 1995 and 1994, were approximately \$19,841,000 and \$10,849,000, respectively. For the nine months ended June 30, 1995 and 1994, revenues were $\$ 52,468,000$ and \$26,335,000, respectively. These revenues represent an increase from prior period of approximately $83 \%$ for the quarter and $99 \%$ for the nine month period. This increase is primarily the result of; increased revenues in the payroll service division; internal growth in the northeast operations in employee leasing and contract staffing; and the full year impact of certain acquisitions in the employee leasing business in the southwest United States. The increase is also attributable to the incremental revenues related to the acquisition of the business of Staff Rx. completed in December, 1994 and Turnkey Services completed in May, 1995.

Direct costs as a percentage of sales were $91 \%$ for the three month period ended June 30,1995 compared to $92 \%$ for the same period in 1994. For the nine months ended June 30, 1995 and 1994, the direct costs as a percentage to sales was $91 \%$ The decrease for the quarter reflects the incremental increase in revenues for those divisions that carry a higher gross margin including the acquisition of the business of Staff Rx and Turnkey Services.

Selling, general, and administrative expenses as a percentage of sales were 8\% for the quarter ended June 30, 1995 versus 7\% for the corresponding quarter in 1994. On a year-to-date basis, the percentage to sales is $8 \%$ and $7 \%$ for 1995 and 1994, respectively. The percentage increase reflects management's plan to add additional skills and resources to the Company's management team and to expand the marketing and selling program. Among other things, the Company retained a new president, chief financial officer and PEO Executive whose salaries are reflective in the increase in administrative expenses. In addition, the Company incurred one time charges of approximately $\$ 30,000$ in connection with aborted acquisition attempts.

Interest expense, for the quarter ended June 30, 1995 and 1994 was $\$ 100,000$ and $\$ 29,000$, respectively. For the nine months ended June 30, 1995 and 1994, interest expense was $\$ 227,000$ and $\$ 55,000$, respectively. This increase is attributable to the interest paid on the increased borrowing under the line of credit and the accrued interest on the subordinated debt discussed in note 6. These borrowed funds were used to fund the acquisitions indicated in Note 2 as well as funding the internal growth of existing businesses.

Net income for the quarter ended June 30, 1995 was $\$ 146,000$ as compared to $\$ 144,000$ for the comparable period in the previous fiscal year. For the nine months ended June 30, 1995 and 1994, net income was \$668,000 and \$575,000, respectively.

Income before taxes for the quarter ending June 30 , 1995 was $\$ 85,000$ as compared to $\$ 51,000$ for the comparable period in the previous year, an increase of $67 \%$. For the nine months ended June 30, 1995 and 1994, income before taxes were \$686,000 and \$282,000, respectively, an increase of $143 \%$. This increase is reflective of improved gross margin performance in the payroll service division, an increase in administrative fees for the employee leasing businesses and the acquisition of the business of Staff Rx, Inc. and Turnkey Services as indicated in note 2.

## Liquidity and Capital Resources

The Company's working capital at June 30,1995 was $\$ 1,424,000$ or a ratio of 1.21 to 1.0 versus working capital of $\$ 1,146,000$ or a ratio of 1.45 to 1.0 at September 30, 1994.

The decline in working capital reflects the increased use of current capital to fund the acquisition of Turnkey Services, Inc as indicated in Note 2.

Total debt has increased due to the acquisition of the business of Staff $R x$, the issuance of subordinated debt and the increased use of the line of credit.

The Company had net income for the fiscal year ended September 30, 1994 of $\$ 720,000$ and shareholders' equity of $\$ 5,056,000$. For the nine months ended June 30, 1995, the Company reported a net profit of $\$ 668,000$ and shareholders' equity of $\$ 6,968,000$.

The Company is currently seeking to raise subordinated debt through private financing in order to improve working capital and fund future acquisitions.

## OTHER INFORMATION

## Item 6. Exhibits and Reports on Forms 8-K.

Item 27. Financial Data Schedule
(b) Reports on Form 8-K

During the quarter ended June 30, 1995, the Company filed an amended 10-Q for March, 1995 on the acquisition of Turnkey Services, Inc.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DIGITAL SOLUTIONS, INC.
(Registrant)
/s/ RAYMOND J. SKIPTUNIS
Raymond J. Skiptunis
Chief Executive Officer
/s/ KENNETH P. BRICE
Kenneth P. Brice
Chief Financial Officer

## Exhibit

 Description
## 3-MOS

SEP-30-1995
APR-01-1995 JUN-30-1995

285, 000
0
6, 036, 000
123, 000
8,327,000
1,984, 000
11,379,000
6,903,000
1,887,000
14, 000
0
0
6,968,000
$16,379,000$
0
19, 841, 000
18,141,000
1,547, 000
20, 000
100, 000
85, 000
$(61,000)$
146,000
$0^{0}$
146, 000
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